Tools for Building Agreement

STRATEGY	TOOL	PURPOSE	SPECIFIC THINGS TO DO OR SAY
	Make a Proposal (limited opening)	 To provide a suggestion or offer for others to consider To get the discussion started 	 "Jim, you have thought a lot about this issue. Please define the problem for us." "Who has an issue for the group to consider? OK, Linda, tell us about it."
	List (moderate opening)	• To provide or generate a short inventory of ideas for the group to consider	 "Let's list four or five items that need to be addressed immediately." "I have a list of potential solutions. Let's add two or three more and then begin the narrowing process."
	 Brainstorm (wide opening) Guidelines: All ideas are OK. Defer evaluation. Build on other people's ideas. 	 To open the group's creative energy To produce as many ideas as possible without evaluating To get a lot of ideas in a short time 	 "First, we are going to get all our ideas out without evaluating them." "Let's come up with about 20 ideas in the next 15 minutes."
	Clarify	• To make sure each meeting participant understands the meaning of each idea before you ask the group to make decisions or evaluate the ideas.	 "Take five minutes to review the list of ideas we have just generated. Which ones need to be clarified? Does everyone now understand these ideas?"